

# MASK PLANT, BENEFITS BULLET POINTS: 3 Shift(s); 8 Mask Machine(s); 4 Melt-Blown Fabric Maker(s)

FULL PRODUCTION FACILITY, BENEFITS TO ALL PARTIES:

**INVESTOR INCENTIVE METRICS:** 

INVESTMENT BY MAIN CONTRACT PRINCIPAL IS NOT MANDATORY, BUT THESE RETURNS ARE AVAILABLE IF SUCH INVESTMENT IS MADE:

-\$2,292,922 INITIAL CAPITALIZATION

-\$630,554 ROI AVAILABLE TO AN INVESTOR = +/-27.5% OF INITIAL

IF REPAID AFTER 2 WEEKS OF START-UP + ADDITIONAL 2-4 WEEKS PRODUCTION (ie: 60 days total investment period) THE ANNUALIZED ROI IS 204%

**COMMUNITY BENEFITS OF FACILITY:** 

**80 NEW JOBS CREATION** 

\$52,000 MINIMUM ANNUAL WAGE TIER

before SHIFT, SUPERVISION or JOB SKILL FLEXIBILITY \$6,376,406 FREE PPE, 401K

POTENTIAL FOR PROFIT-SHARING &/OR COOPERATIVE COMPANY OWNERSHIP -\$6,120,549 CONTRIBUTION OF MASKS (+/-RETAIL VALUE) OR CASH

BENEFI	TS OF ANNUAL CONTRACT FOR FULL OUTPUT OF PLANT:
Presu	uming 80,000 Person Medical Staff; 220,000 Workforce Balance
Annual Conta	ct for 96,600 Masks is at or below retail price w/ constant supply
	guaranteed for duration of contract:
41,600,000	Cup Respirator & Folding Masks allocation (All +/-N99 specification)
Enough for 1	10 masks & 1 mask adjuster per work-week for 80K Medical Pros
57,200,000	Flat Medical-style masks, 3-4 ply w/ +N95-99 filter material
Contract	is intended to provide enough for 1 mask/work-day & 1 mask
ad	juster/10 masks for 220K other non-medical workforce
CUSTOM	Color, Pattern or (Corporate?) Logo on masks at no extra cost
\$0.53	Overall Average Cost Per Mask (significantly below the best consumer cost) & at least the average cost of less efficient masks

### THE BEST FACE MASKS AVAILABLE, AT THE BEST PRICES!

Non-woven mesh outer layers w/ self-sanitizing print overlay; ultrasonicallywelded construction; adjustible elastic ear-loops; minimal air infiltration design

Domestic mask production is planned to have multiple poly-propylene/PLA (cornfiber) nano-fiber, electret (electrostatic), melt-blown filter layers with overall filtering ability far exceeding N95 standards (ie: N99/FFP3), and a copper oxide nanoparticle additive.providing the masks with further self-sanitizing properties in addition to outer surface. Ultimate goal is for entire masks to be compostable

Custom color or logo printing with copper additive for self-sanitizing outer layer @ no extra charge on minimum quantity order from domestic production

Foldable & Cup masks expected to include optional (free or low-cost) breath valve (eases exhalations) with all such pro styles proposed to include a sponge nose cushion, which will encourage wearer to bend the nose wire properly for a tight but comfortable fit to bridge of the nose, to provide greater comfort encourage longer wear time

Free mask adjuster with each pack of masks, which takes ear loop pressure off back of ears, minimizing irritation of the loops, minimizing air infiltration circumventing the mask, ensuring +N95 functionality of the cup & folding styles, and even increasing the filter efficiency of the "flat", non-med style

Supplied in packs of 10 or 20, w/ individual sterile packs avail at low extra cost

The folding style is cheaper & more comfortable than the more rigid "cup" style, but stores more compactly, but expected to have an efficiency approaching N99 or Euro (CS) FFP3

Std masks, made to our specifications, and tested for US compliance per US standards, will be imported to save costs...ideally w/ government support for air freight import. Can be available within 10 days of a long-term contract being signed, & will augment local production of masks. All imported & in-plant masks will quality-controlled to verify that they meet or exceed the expected & appropriate certification.

### **BUILT-IN COSTS/BENEFITS OF THE OPERATION & ORIGINATION**

48,000 Origination Fee as a % of the initial capitalization

62,500 Consulting Fee on Origination, R&D & Startup

#### 92,400 Start-up Supervisor(s) Wages, R&B, Benefits

**177,093** SALES COMMISSION (% of net from sales over major "anchor" contract)

Fillable "What-	lf" Options: Light Gro	een Cells	Mask Type Price Variation vs "Cup" Price:
Ttl Av Pc/Min* 302	Cup Mask Price/pc \$0.89	Folding(\$) <b>\$0.49</b>	-45.0%
74% of Max Rate	Pkg of 10 \$8.89	Flat(\$) <b>\$0.35</b>	-61.0%
"What-If" Ave Production Speed Changes	"What-If" Av COGS Incr/Decr (-) by (%) vs 2019	Adjuster Free w/	Presumed Average Daily Down Time Per Line:
by (+/-%):	Pricing: 100%	10	4.17%
		Masks	1 Hours
410 max mask/min, excluding down	Ttl Av Unit Cost: -\$0.31 Ttl Av Unit Price:	Inner Pkg Holds	Ave Non-woven Material Cost/Kg \$3.82
time	\$0.58	10	Polypropylene Pellets Cost/ton:
What-if Ave Wages Change by (+/-%):		Masks	\$4,400

\*\*\*Refers to revenue from sale of cost-saving, in-house, Melt-Blown production that is in excess of quantity used for masks fabrication\*\*\*

\*4 weeks of COGS materials reserves are excluded from the initial/startup expense itemization, but included within the annual operating expense\*

\*

## **Note on Effective Production Speed**

\*Starting production speed shown presumes operation at the low end of general production capability & presumes about 15% down time; overall: 65% of max. Adding 15% to "What If" speed box is equivalent to assuming no down time, while still producing only at the low end of production speed range.

"What If" for Idle, Installed Equipment:

By showing the "Lines Purchased" figure as larger than than the top "lines operated" figure, all startupcosts are accounted for, including for idle machinery, w/o implying that production occuring on that machinery. To the contrary, the spreadsheet will give a warning if the number of lines operating exceeds the number purchased.

Accounting Inconsistencies Herein:

Because the anticipation is that the capitalization and repayment of same will occur within the same fiscal year, this spreadsheet includes those items together with traditional income & expense items, though they would normally be relegated to the balance sheet.

COGS For Upgrade of Filtering Capabilitiy:

Entering a 100% increase figure for COGS, vs known costs for 2019 mask production, accounts for the higher cost of materials, in general, plus the higher cost of N99 vs N95, & self-sanitizing & compostable construction.

This analysis does not incluee the cost of proposed non-mask inventiory (\$1.25MM proposed) or the anticipated returns from resale of same.

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	CONFIDENTIAL & COPYRIGHT 2020, OI		- NE OPERATIONS:				
		# Mask Lines:	# Shifts:				
MAS	K-MAKING PLANT, PRIMARY CONTRACT & INVESTO	8	3				
	Operating Mask Machinery Inventory:	Production (pieces):	PER WEEK	PER YEAR			
5	"Cup" Mask, NIOSH N95(99) Production Line(s)		517,500	25,875,000			
2	"Folding Mask", N95(99)/FFP2(3) Production Line(s)	High Speed Line(s)	828,000	41,400,000			
1	Flat/Medical Mask High-Speed Production Line(s)	Hi-Speed Flat Masks	828,000	41,400,000			
50	• WEEKS TOTAL ANNUAL PRODUCTION (pcs): 108,675,000	Ttl Production (pieces) =	2,173,500	108,675,000			
	Imported Masks, Made to Spec: 316,000						
	***Gross Retail Value of Excess/Salable Melt-Blown Fabric Production from 4 Lines***						
	"Cup" Respirator Mask Type (Better than 3M 1860) Contract Price:						
	Folding Respirator Mask w/ Biodegradable, Self-Sanitizing Filter (Approaching N99 Standards) Contract Price:						
	Multi-ply Disposable Medical/Surgical "Flat" Mask Contract Price:						
	STAF	RT-UP AND ANNUAL EXPENSE:	610,434	(33,504,210)			
	Init'l Capital w/o & w/ investor ROI: 2,292,922						
12.50%	12.50% of NOI, up to \$10MM as Charitable Contribution (of cash or retail value of product)						
	Full-Time Operating Staff, all shifts: 80	Annual Wages & Benefit	s to Employees:	3,749,894			
2,292,922	INITIAL INFRASTRUCTURE / BUILDOUT / FF&E / SUPPLIES & M	IISC (excl op-ex, wages & COGS)	ROI	ANNUALIZED			
2,903,356	Initial Capital plus repay ROI to investor (+/- 8 wks)		\$630,554	204%			
5%	Dotontial Profit-S	haring by Initial Capital Provider:	\$2,499,810	109%			

Start	up includes 4 weeks setup/buildout & 2 weeks initial	production:	Startup 6 Wks	Thru 8 Week
INIT	IAL EQUIPMENT & INFRASTRUCTURE/BUILI w/ FF&E, Installation, Supplies & Funding		2,292,922	2,346,052
OUIPMEN	NT, Major		1,683,400	1,683,400
			2,000,100	
Operating				
5	Fully Automatic Mask Machine (N95 "cup", "Respirator" Type)	375,000		375,00
2	Breathing Valve Installer Add-on for Cup Masks	125,000		125,00
2	Fully Automatic Mask Machine (FFP-2 "Folding" Type) A-Fast Speed	270,400		270,40
	Breathing Valve Installer Add-on for Folding Masks	-		-
0	Fully Automatic Mask Machine (FFP-2 "Folding" Type) B-Moderate Speed	-		-
1 8	High-speed, "Flat", medical mask machine	120,000 108,000		120,00
4	Packaging Machine Melt-Blown Fabric "Spinning" Machine, High Yield	220,000		220,00
0	Melt-Blown Fabric "Spinning" Machine, Low Yield	-		
0	Spun-Bond Extruder	-		-
0	Non-Woven Conditionr: [Electret treatment &/or calendaring, Width Cutting]	-		-
1	Non-Woven Fabric 4-Color Printer	30,000		30,00
	Pre-Packaging Sterilizing Chamber (1 per cup or folding mask machine)	100,000		100,00
	Mask Testing & Other Lab Equipment	150,000		150,00
	Misc Lab Items	125,000		125,00
12	Spare Parts	60,000		60,00
				-
IPPING OF N	1ACHINERY, Etc		66,934	66,93
	Sea Transport to Seattle (12 Days) Other	30,000		30,00
	Cartage to US Shipper or Local Site	9,600		9,60
0	Cross-Country Shipping, if E-Coast bound	-		-
	Off-Loading, Crane (if nec)	-		-
	Container Return	8,400		8,40
Othe	Customs, Fees	18,934		18,93
	S, During Setup (15 Days)		18,930	18,93
	R/T Airfare, Shanghai/PHL + baggage	3,600	10,550	3,60
	Local Transportation, Misc Expense	600		6
	Board: 2 Rooms @ +450/wk + tips	6,030		6,03
	Meals @ 25/day/pp	2,700		2,7
	Spending Cash @ 50/day/pp + 20% tip; 2 techs	5,400		5,40
	Tips for Techs	600		6
FRASTRUCTL	JRE & Other Startup Expense (2-4 weeks)		523,658	576,78
	SITE, Sign, Paving, Lighting, Landscaping, Fencing	2,000		2,0
	INTERIOR Partitioning & Build-out, FF&E and wall/floor coverings	120,000		120,00
	Warehousing Shelving & Equipment	10,000		10,00
	Warehouse Electric Stacker/Pallet Truck	2,000		2,00
	Misc Equipment, Custodial & Maintenance Tools	4,028		4,02
	Office & Other Furniture & Supplies Phone System, Cabling & Office Equipment	95,000 15,000		95,00 15,00
	Laboratory Furniture & Supplies	50,000		50,00
-	Carolen Startup Supervisor(s) Rm/Bd Allowance, 6 weeks; 12 weeks total	9,000		18,00
2	Carolen Startup Supervisor(s) Wage Allowance (+12 weeks incl 6 weeks startup)	24,000		48,00
2		13,200		26,40
	Bonuses & Benefits for Carolen Startup Supervisor			
	Company Share Taxes on Carolen Startup Supervisor wages & benefits/bonuses	6,930		13,80
2	Company Share Taxes on Carolen Startup Supervisor wages & benefits/bonuses Legal, Accounting, Regulatory:	6,930 62,000		13,86
	Company Share Taxes on Carolen Startup Supervisor wages & benefits/bonuses Legal, Accounting, Regulatory:	6,930 62,000 -		13,86 62,00 - 62,50

Wages & Staffing Needs Based on Lines & Shifts Operated			WEEKLY WAGES 8 - 3		Melt Blow Fabricators Needed, Per Shift, Based on # Units (minimum, 2)		
	8	hr shifts	8			4	
Hourly Staff Cost, & Cost Per Full Shift		100%	Lines				
52 Wk Yr Presumes 50 Wks Actual Production			3				
2nd & 3rd Shift Differential:	5%	Global Wage Adjustment:	Shift(s) 80 Employees		Individual Ave Compensation	Lines-Shifts & Per Year Payroll/cost	
Positions, Hourly Base Wage & Position Diffe	erentials	0%	Total \$ Compensation Per Week		Per Yr Incl Bonuses, Benefits	8 - 3	
Packing & Sterilizer Technician/QC; BASE WAGE	\$25.00	\$25.00	24,800		\$52,000	\$1,289,600	
Mask Machine Operator	3.00	28.00	27,776		58,240	1,444,352	
Melt-Blown Fabricators	3.00	28.00	13,888	1	58,240	722,176	
<b>Operations Shift Boss(s), Shift Differential</b> ***	10.00	10.00	1,240		20,800	64,480	
Printing Operator	3.00	28.00	3,472		58,240	180,544	
Mask/NW Fabricating, Printing Swing Bonus/Differential	5.00	5.00	620		10,400	32,240	
Technical/Maint Person Differential	3.00	28.00	3,472		58,240	180,544	
Shipping/Boxing/Materials Worker	0.00	25.00	6,200		52,000	322,400	
Plant Mgr (1st shift only)	25.00	50.00	2,000	1	104,000	104,000	
Gen'l Office Exec Asst, Bkkpr, etc	3.00	28.00	1,120		58,240	58,240	
Other Office Help, Graphic Designer, Reception, etc	0.00	25.00	1,000		52,000	52,000	
Laboratory Technician	5.00	30.00	1,200		62,400	62,400	
Sales Repr/mgr (Baseexcluding commissions)	-5.00	20.00	800		41,600	41,600	
Sub-Total			<mark>\$87,588</mark>		56,932	\$4,554,576	
Medical/Employer Share	20.0%	20.0%	17,518		11,386	910,915	
50/50 Employee Bonus & 401k	20.0%	20.0%	17,518		11,386	910,915	
Employer Payroll Tax, UEI, etc	15.0%	15.0%	18,393		AVERAGES:	956,461	
Sub-Total		4	\$122,623		79,705	\$6,376,406	
PPE for Employees	\$7.50	\$7.50	3,210		2,087	166,920	
Total Employee Expense (incl PPE)			\$125,833 0		81,792	\$6,543,326	
PER WEEK:			Medical, Per				
PER YEAR			Employee Per Mon (+/-50% of				
Fabricator or Swing Operator when there are two or moreOperatorlines operating per shift. Ideally, the shift boss is a swingoperator		g machine rs or swing relieve Mask operators or	couple's rate) \$949				
operator, trained to run any line & the printer. However, shift boss may not recieve swing operator or technician differentials simultaneously shift shift boss differential.	fabricators breaks. W	for their lunch ith their own work break	**"Fractional" employees in ttl daily staffing repr shift differentials				

